

#### EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)

pl. M. Skłodowskiej-Curie 5, 60-965 Poznań

# **COURSE DESCRIPTION CARD - SYLLABUS**

Course name

**Competitive Potential of Enterprises** 

**Course** 

Field of study Year/Semester

Engineering Management 1/2

Area of study (specialization) Profile of study

Resource and Process Management of Enterprises general academic

Level of study Course offered in

Second-cycle studies English

Form of study Requirements

part-time elective

**Number of hours** 

Lecture Laboratory classes Other (e.g. online)

10

Tutorials Projects/seminars

#### **Number of credit points**

1

#### **Lecturers**

Responsible for the course/lecturer: Responsible for the course/lecturer:

Ewa Badzińska, Ph.D.

Faculty of Engineering Management

ewa.badzinska@put.poznan.pl

## **Prerequisites**

The student has theoretical knowledge of microeconomics, management and functioning of enterprises in a market economy. Is able to identify problems of managing a modern enterprise and describe the basic organizational structures of companies in the knowledge-based economy. Knows the methods and tools for modeling decision-making processes and obtaining data on market participants. Demonstrates readiness to develop knowledge and teamwork skills.

## **Course objective**

The aim of the course is to gain knowledge and acquire skills and competences in the field of: sources of shaping the competitive advantage of an enterprise in a knowledge-based economy; the role of intellectual capital, innovation and entrepreneurial potential in shaping competitiveness on the domestic and international market; analysis of micro- and macroeconomic competitiveness indicators; formulating own opinions on socio-economic phenomena and critical data selection and methods of analysis; using acquired knowledge in various areas and forms in business practice.



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## **Course-related learning outcomes**

## Knowledge

- 1. Has in-depth knowledge of the sources of shaping competitive advantage in the knowledge-based economy and the role of the company's competitive potential.
- 2. Has in-depth knowledge of external ways to increase the competitiveness of an enterprise structural and ownership changes (mergers, alliances, outsourcing, spin-offs, clusters).
- 3. Knows methods and tools to examine the micro- and macroeconomic competitiveness.
- 4. Has knowledge of co-operences and connections occurring in network organizations (concerns, holdings, clusters, etc.)

#### Skills

- 1. Is able to indicate relationships between the competitive potential of enterprises and the competitive ability of the economy.
- 2. Is able to present trends and directions of innovation development in the world and analyze data on the innovativeness of enterprises / the national economy.
- 3. Can define the role of intellectual capital as an important element of the competitive potential of an enterprise.
- 4. Is able to indicate the impact of the quality of the business ecosystem, macro-environment and international cooperation on the level of enterprise competitiveness.

#### Social competences

- 1. Is aware of the interdisciplinarity of knowledge and skills needed to solve complex organization problems and the need to create interdisciplinary teams.
- 2. Is able to make substantive contribution to the preparation of social projects and manage tasks resulting from these projects.
- 3. Is able to recognize the cause-and-effect relationships in achieving the set goals and rank the importance of alternative or competitive tasks in the implementation of projects.
- 4. Is aware of the need to expand knowledge about the management of a modern enterprise due to the high variability of the socio-political and economic environment.

## Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

Knowledge, skills and social competences acquired during the lecture are verified by one 60-minute colloquium carried out at the last lecture. It consists of 10-15 questions (test and open) with various points depending on their level of difficulty. Passing from: 60% of points. Issues and materials, on the basis of which questions are prepared for the colloquium, will be sent to students by e-mail using the university's e-mail system and uploaded on Moodle course. The final grade can be raised for the student's active participation in the problem and conversation lecture.



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#### **Programme content**

- 1. The essence of the competitiveness of enterprises and the economy.
- 2. The Impact of intellectual capital on the competitiveness of an enterprise.
- 3. The role of entrepreneurship and innovation in the process of increasing the competitiveness of an enterprise.
- 4. Trends and directions of innovation development in the knowledge-based economy; innovation of enterprises / the national economy.
- 5. The international position and competitive ability of the economy; main competitiveness factors.
- 6. Research methodology of micro- and macroeconomic competitiveness.

#### **Teaching methods**

Lecture: multimedia presentation illustrated with examples; problem lecture (discussion on solving a given problem), conversation lecture (discussion moderated by the lecturer).

#### **Bibliography**

#### Basic

- 1. Porter M. E., Przewaga konkurencyjna, wyd. Helion, Gliwice 2006.
- 2. Zastempowski M., Uwarunkowania budowy potencjału innowacyjnego polskich małych i średnich przedsiębiorstw, Wydawnictwo Naukowe Uniwersytetu im. M. Kopernika, Toruń 2011.
- 3. Stankiewicz M.J. (red.) Budowanie potencjału konkurencyjności przedsiębiorstwa, Wydawnictwo TNOiK "Dom Organizatora", Toruń 1999.
- 4. Badzińska E., Pozycja konkurencyjna przedsiębiorstwa w świetle teorii zarządzania i konkurencji, Studia Ekonomiczne nr 118 Nauki o zarządzaniu-u początków i współcześnie, Uniwersytet Ekonomiczny w Katowicach, 2012, s. 291-306.
- 5. Matejun M., Rozwój kapitału ludzkiego a konkurencyjność firm sektora MSP, Marketing i Rynek nr 3/2016.
- 6. Kraciuk J., Konkurencyjność gospodarki Polski na tle gospodarek krajów Europy Środkowo-Wschodniej UE11, Zeszyty Naukowe SGGW w Warszawie Problemy Rolnictwa Światowego, tom 17 (XXXII), zeszyt 3, s. 207–216, Warszawa 2017.
- 7. Gorynia M., Jankowska B., Wejście Polski do strefy euro a międzynarodowa konkurencyjność i internacjonalizacja polskich przedsiębiorstw, Difin, Warszawa 2011.
- 8. Weresa M.A., Kowalski A.M. (red.), Polska. RAPORT O KONKURENCYJNOŚCI 2018, SGH, Warszawa 2018.



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9. The Global Competitiveness Report 2019 World Economic Forum http://www3.weforum.org/docs/WEF\_TheGlobalCompetitivenessReport2019.pdf

#### Additional

- 1. Nowacki R. (red.), Innowacyjność w zarządzaniu a konkurencyjność przedsiębiorstwa, Difin, Warszawa 2010.
- 2. Bednarz J., Wewnętrzne źródła przewagi konkurencyjnej przedsiębiorstw w: Problemy współczesnej gospodarki światowej, Prace i Materiały Instytutu Handlu Zagranicznego Uniwersytetu Gdańskiego, Sopot 2008.
- 3. Wosiek R., Międzynarodowa konkurencyjność gospodarki aspekty teoretyczne, Studia Ekonomiczne. Zeszyty Naukowe Uniwersytetu Ekonomicznego w Katowicach, Nr 269, s. 235-244, Katowice 2016.
- 4. Goldsmith D., Rethinking the company's competitive advantage, Financial Executive, July-August 2013, vol. 29, issue 6.
- 5. Matejun M., The Role of Flexibility in Building the Competitiveness of Small and Medium Enterprises, "Management", vol.18, nr 1/2014.
- 6. Prahalad C.K., Hamel G., The Core Competence of the Corporation, Harvard Business Review, 1990 May-June.
- 7. Wernerfeld B., A Resorce-Based View of the Firm, "Strategic Management Journal" 1984, Vol. 5, no 2.
- 8. Badzińska E., The competitive advantage of academic start-ups in innovative business solutions, in: A.Skrzypek (Ed.), Knowledge, innovation and quality as factors of the success in the new economy, Publishing House University of Maria Curie-Skłodowska in Lublin, 2014, s. 13-24.

## Breakdown of average student's workload

|   | Hours | ECTS |
|---|-------|------|
| Total workload  | 25    | 1,0  |
| Classes requiring direct contact with the teacher                 | 10    | 0,5  |
| Student's own work (literature studies, preparation for lectures, | 15    | 0,5  |
| preparation for colloquium) <sup>1</sup>                          |       |      |

4

<sup>&</sup>lt;sup>1</sup> delete or add other activities as appropriate